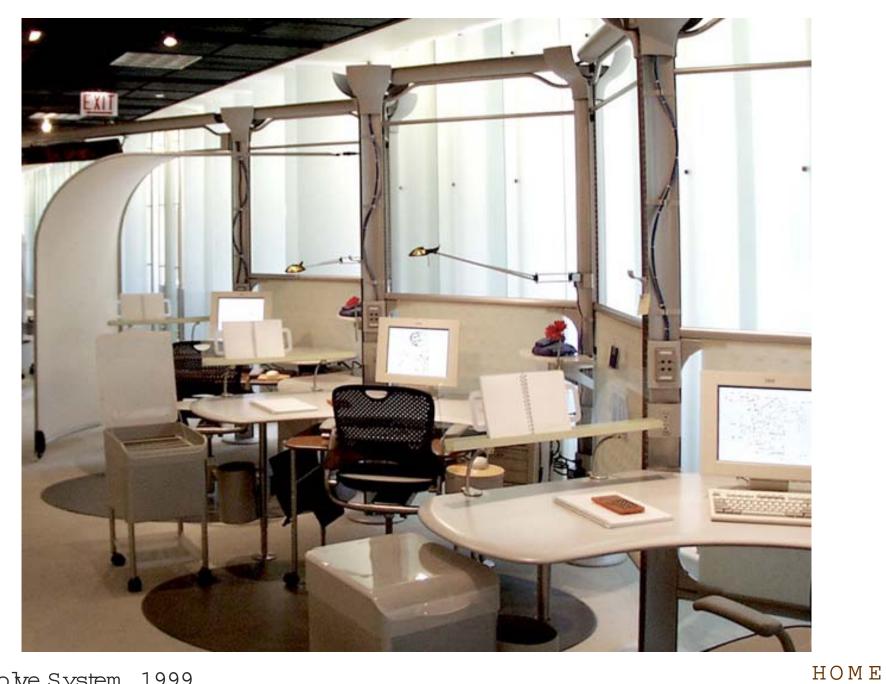
Sustainability:

Pie in the Sky Idea

or Business Strategy?





Resolve System , 1999

• Herman Miller

The environm entalgoalof
Herm an Miller is to become a
sustainable company



A sustainable company is one which can produce its product withoutharm ing the ability of future generations to do the same

A sustainable company is one which creates products while monitoring the triple bottom line.

A balance between a projects's impacton the company's Economics, Environmentand Equity.



#### How a Company Can Reach for II!

- M anagem entsupport
- Structure to get things done
- Goals and strategy
- · Results



## "Herm an Millershallbe a good corporate steward of the environment." -DJDePree, 1953

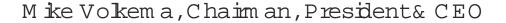


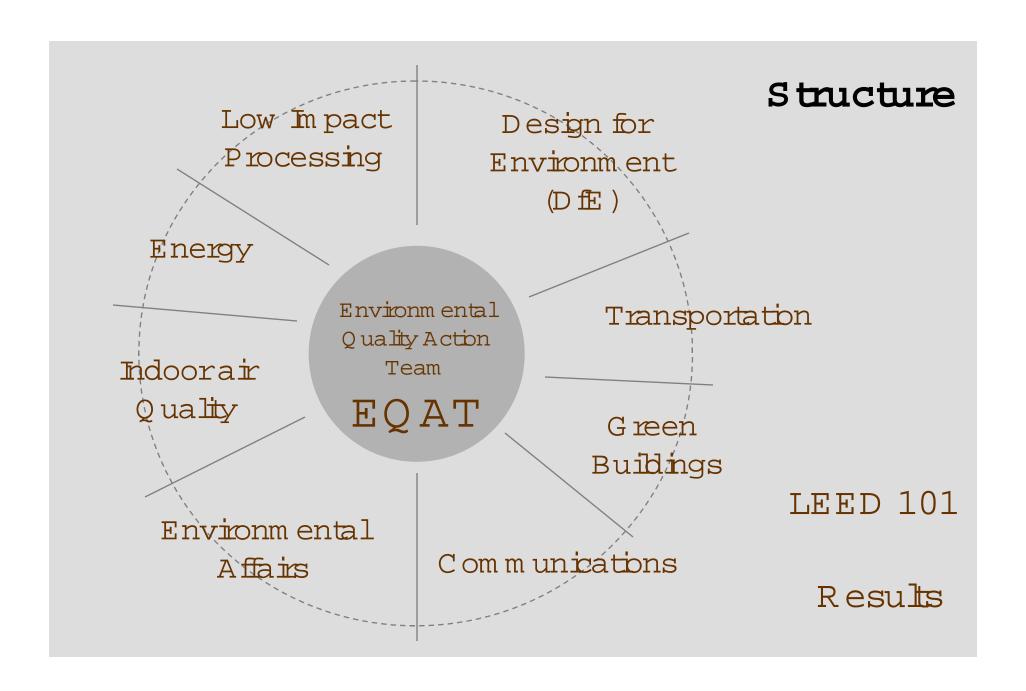


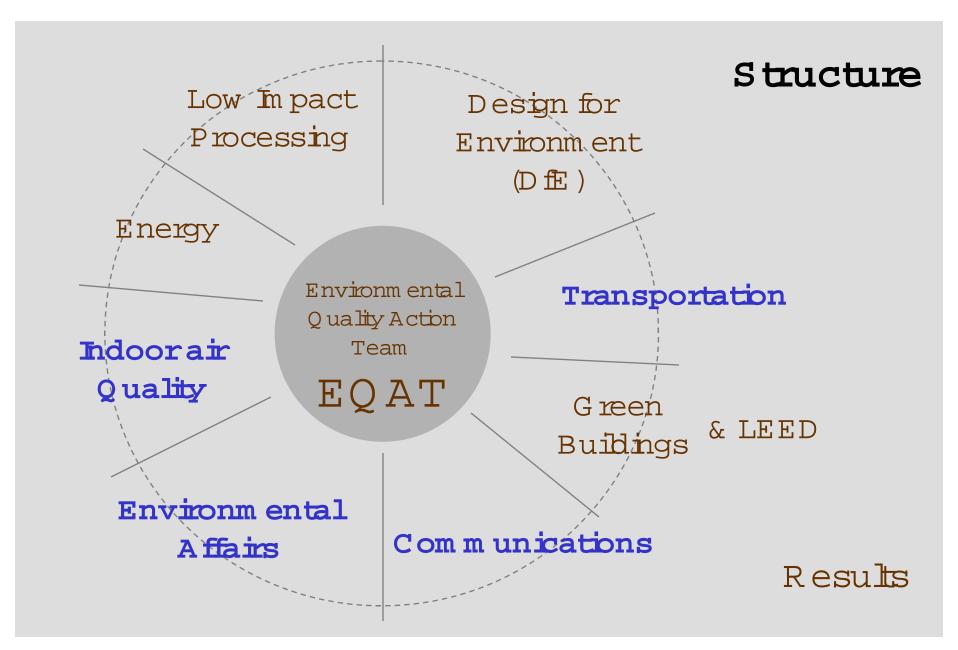
### Blueprint for Comporate Community, 1996

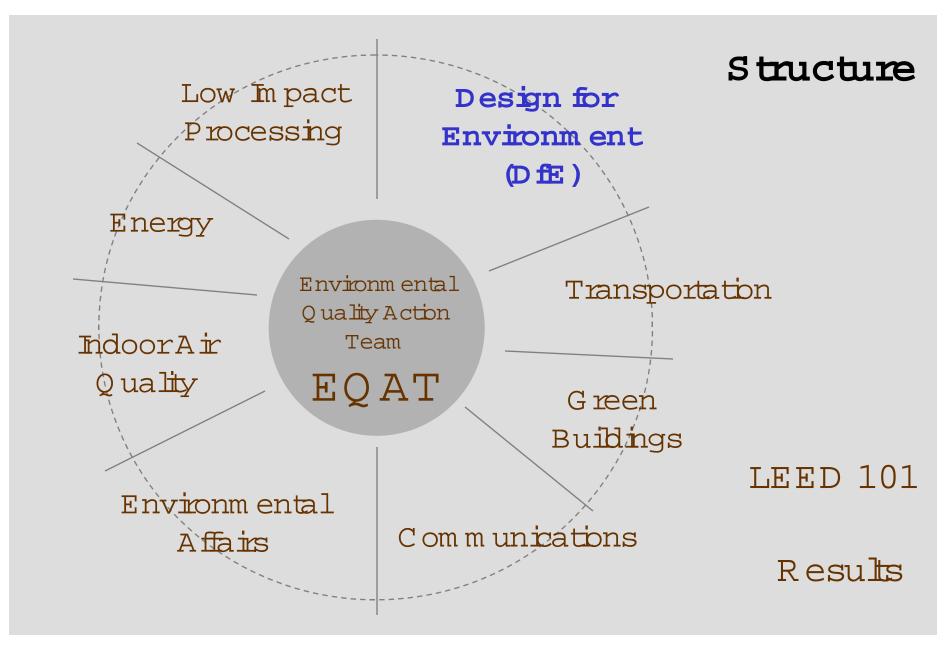
- · Making a meaningful contribution to our customers
- •Responding to change through design and innovation
- Creating economic value for investors and employee-owners
- Cultivating com m unity, participation and people developm ent
- Living with integrity and respecting the environment











### Design Criteria - DfE Version 1

- Durability
- Innovative design
- Longevity ofdesign
- M anufactured with minimalim pact



#### Design Criteria - DfE Version 1

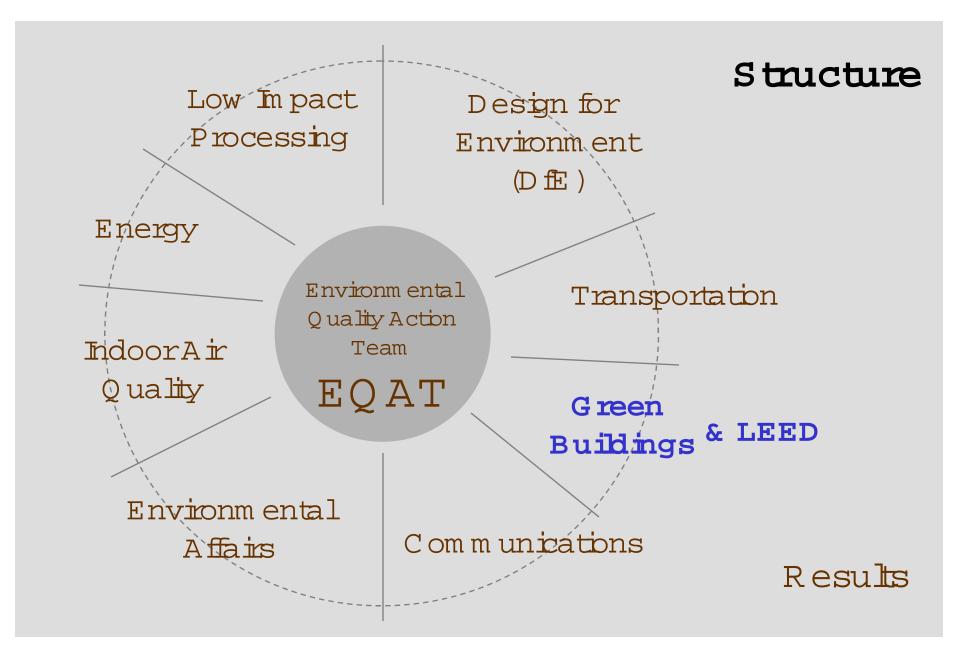
- Durability
- Innovative design
- · Longevity of design
- M anufactured with minimalim pact

#### Version 2 'M BDC Protocol"

- •Form alize D fE Version 1
- Component contente valuations











GreenHouse, William McDonough & Partners, 1995

**LEED 101** 

HOME

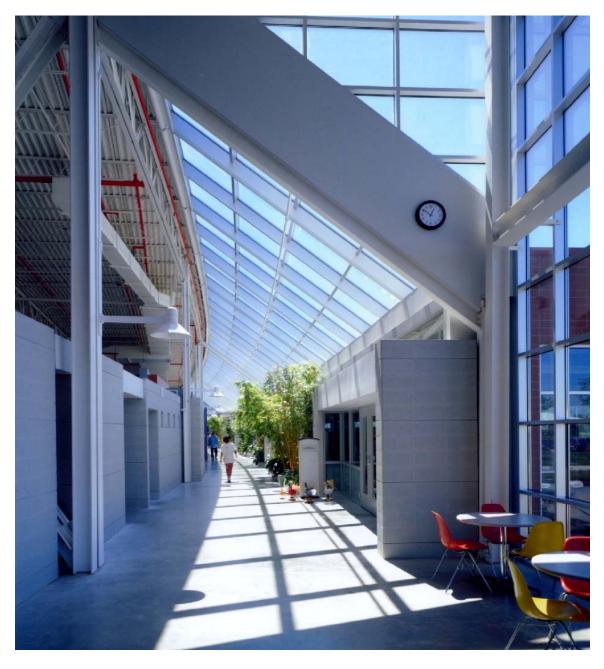
• Herman Miller



Frontaeralview, GreenHouse

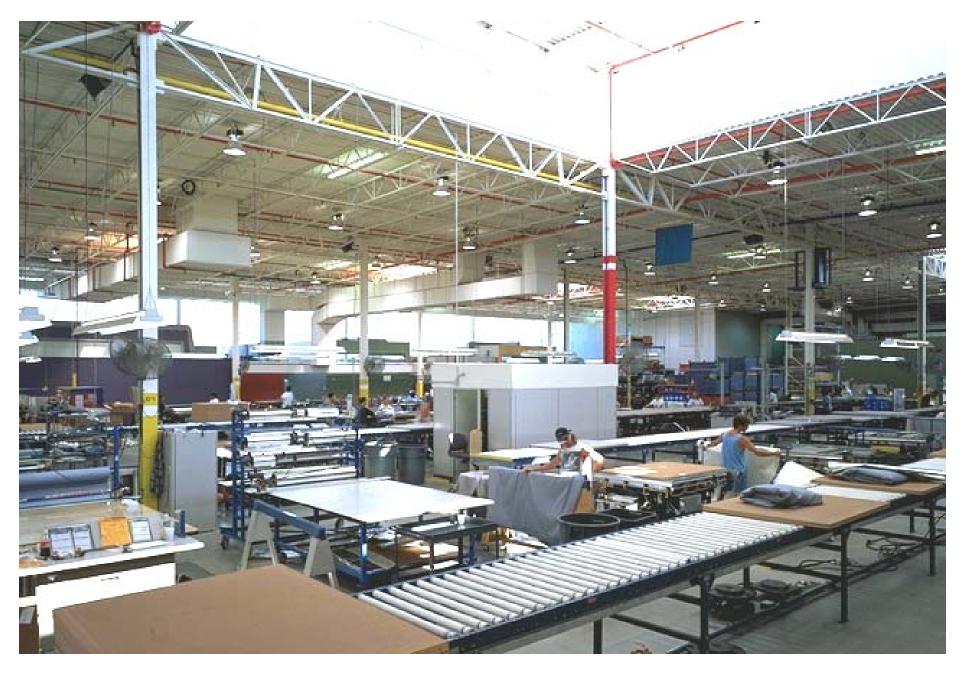


Storm water retention pond, GreenHouse

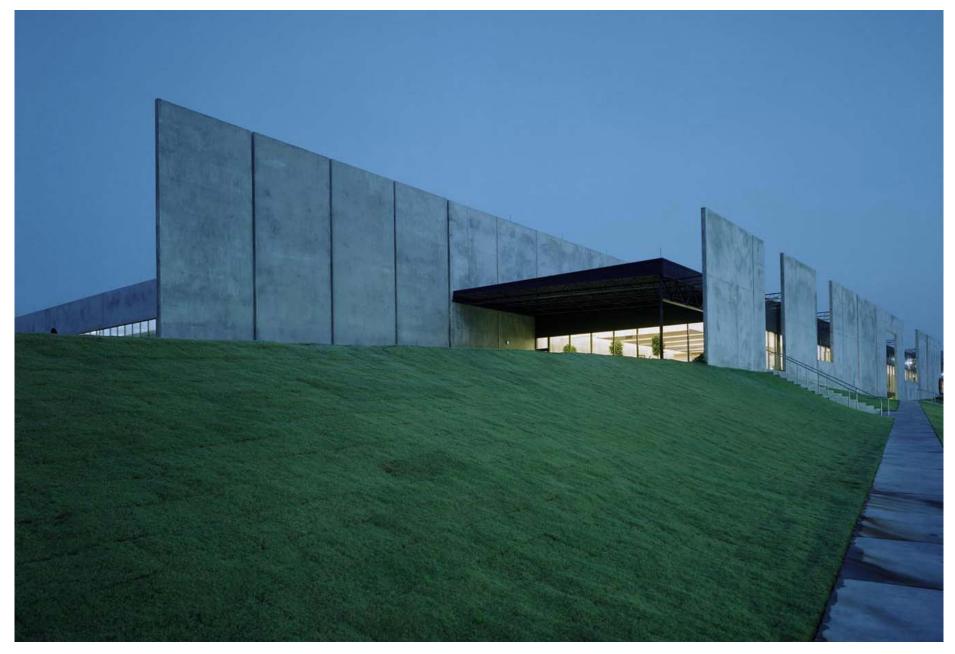


Main Street, GreenHouse





GreenHouse



Canton Facility, Canton, Georgia

HOME

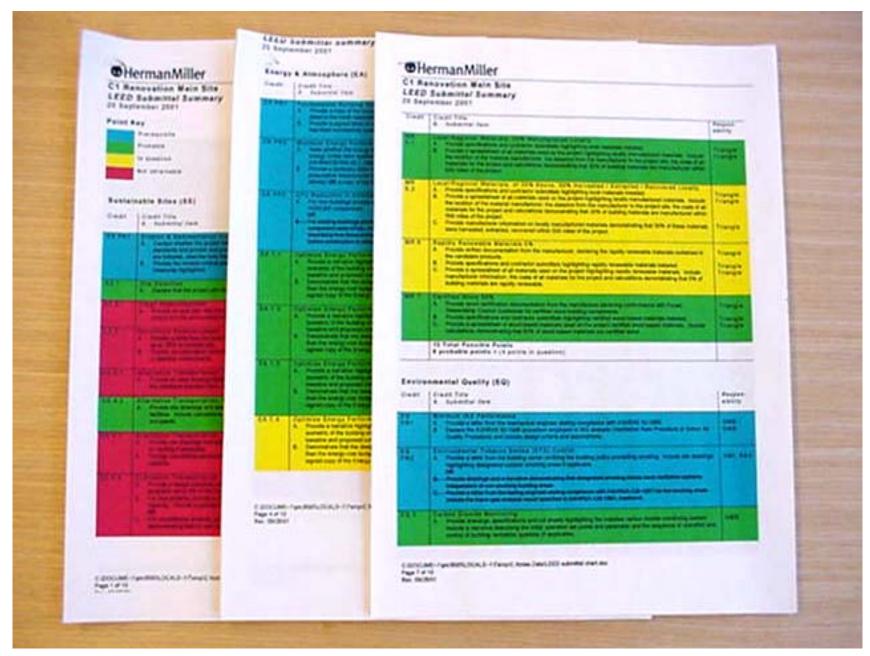




Design Yard, Meyer, Scherer & Rockcastle, 1987 & 1999

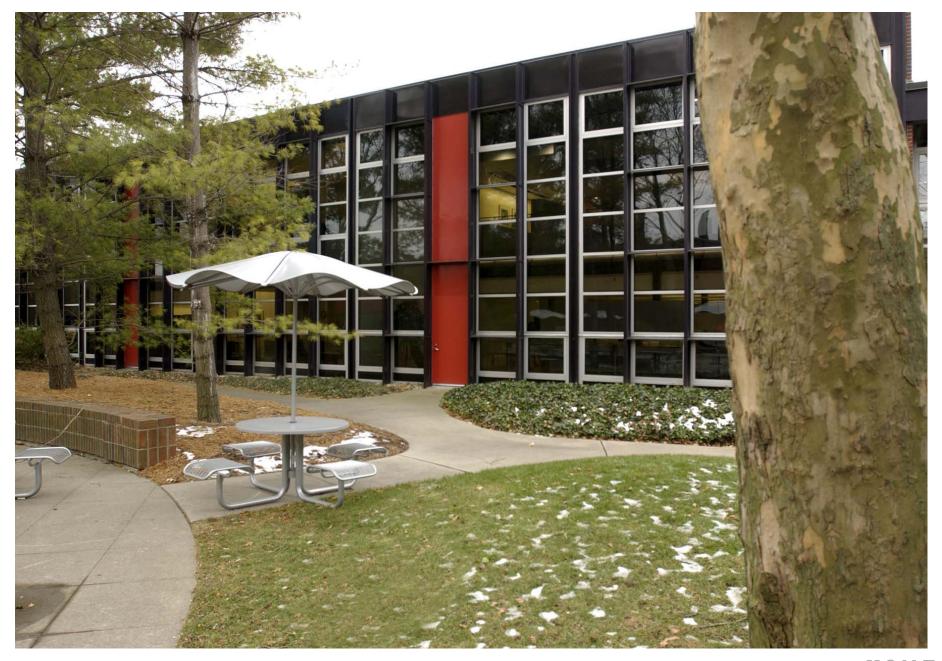




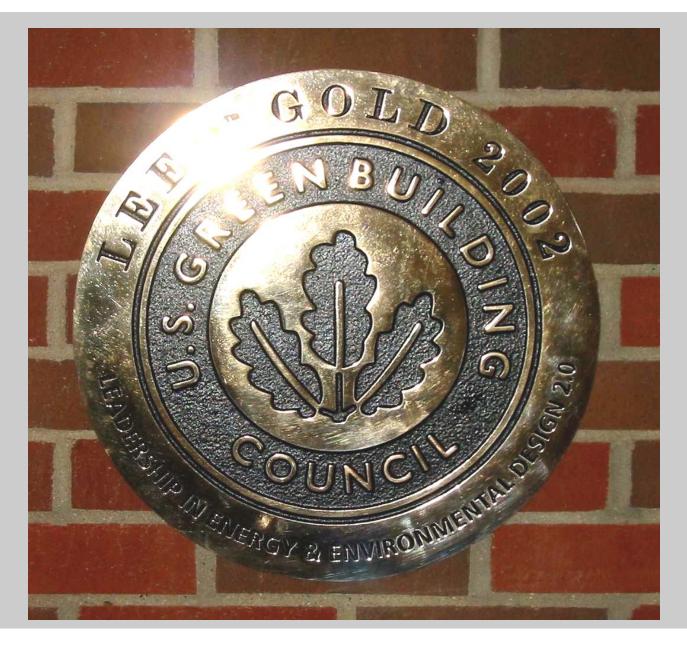


LEED certification check list





C-1, M a in S ite



HOME



### New Construction V.2.0 HM I's C-1 Renovation Project

• Sustainable sites	14 pts	5 pts
•W aterefficiency	5 pts	2 pts
• Energy & atmosphere	17 pts	10 pts
•Materials & resources	13 pts	8 pts
• Environm entalquality	15 pts	11 pts
• Design excellence	_5 pts	4 pts
TotalPoints Possible	69 pts	40 pts





MarketPlace, InteriorArchitects, 2001





A sunny day in W estM ichigan





# New Construction V.2.0 HM I's MarketPlace Project

•Sustainable sites	14 pts	7 pts
•Waterefficiency	5 pts	3 pts
• Energy & atm osphere	17 pts	9 pts
• Materials & resources	13 pts	6 pts
• Environm entalquality	15 pts	9 pts
• Design excellence	<u>ztq 2</u>	<u>ztq 2</u>
TotalPoints Possible	69 pts	39 pts





- LEED New Construction V.2.0
- LEED -Core and Shell
- LEED -Commercial Interiors
- LEED Existing Buildings
- LEED -ResidentialBuildings

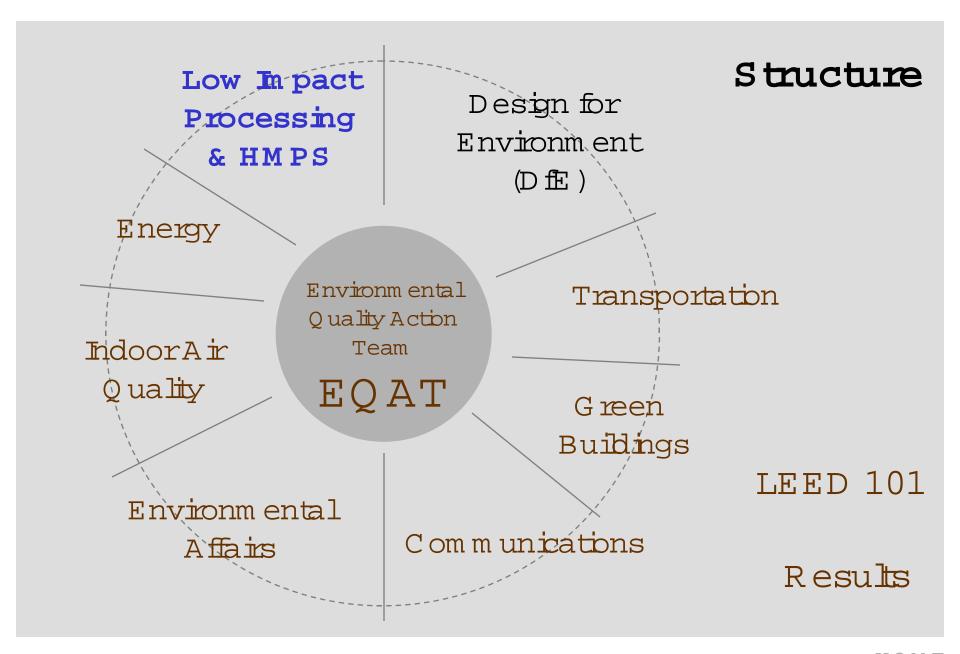






New Construction <sub>V 2.0</sub>		CommercialInteriors (DRAFT)		
		(2 1111 1)		
1 Sustainable sites	14 pts	1.Sustainable sites	7pts	
2.W aterefficiency	5 pts	2.W aterefficiency	2 pts	
3.Energy & atmosphere	17 pts	3.Energy & atm osphere	14 pts	
4. Materials & resources	13 pts	4.Materials & resources	14 pts	
5.Environm entalquality	15 pts	5. Indoorenvironm entalquality	15 pts	
6.Design excellence	5 pts	6. Innovation & <u>accredited professional</u>	stq 7	
TOTAL POINTS	79 PTS	TOTAL POINTS	57 PTS	





Year	Recycle	Landfill	Sawdust	EC	TotalW aste
1994	5.0	21.0	6.3	19.5	51.8
1995	13.0	9.0	6.9	19.4	48.3
1996	15.6	6.6	6.2	17.1	45.5
1997	21.3	8.2	8.5	18.5	56.6
1998	20.8	8.2	8.3	21.9	59.4
1999	20.1	8.1	8.7	20.9	57.8
2000	22.7	8.5	9.1	21.3	61.7
2001	19.8	6.6	5.8	16.7	49.1
2002	16.2	5.9	5.9	14.5	42.7



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